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THE DIRECTOR OF CENTRAL INTELLIGENCE

WASHINGTON, D. C. 20505

*Read  
J. G. G.*

Office of the Director

22 FEB 1974

MEMORANDUM FOR: Mr. Kenneth A. Kerst  
Deputy Director for USSR  
and Eastern Europe, INR

SUBJECT: Review of Intelligence Support on Yugoslavia

1. Responsibility for the conduct of this project was shifted to the Intelligence Community Staff effective the beginning of February. After reviewing the project to date, we wish to advise you that we have no plans to proceed further.

2. We feel the project did achieve certain worthwhile objectives; any effort at self-criticism is worthwhile. But it is clear from the materials at hand that the relatively few analysts in the intelligence community who concern themselves with Yugoslavia have sacrificed a great deal of time on the project and are likely to be increasingly burdened with current reporting requirements. We see little point in adding to those burdens, especially if it is likely (as we think it is) that the overall conclusions of a new study would not differ greatly from those of the original effort.

3. We therefore request you to notify the other members of the "Yugoslav Team" of the termination of the project and to thank them for their participation.

SIGNED

Daniel O. Graham  
Lieutenant General, USA  
Deputy to the DCI for the  
Intelligence Community

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IC/PRG:   smg (21 Feb 74)

**SUBJECT**

## Review of Intelligence Support on Yugoslavia

**REMARKS**

PURPOSE: To request signature on letter to Ken Kerst terminating Yugoslav project.

BACKGROUND: Andy Marshall and Captain Pickett have transferred responsibility and backup materials to IC Staff. (The materials arrived last Friday; we have them on file.) Your verbal instructions to D/PRG were that we are to administer euthanasia to the project.

DISCUSSION: We have not coordinated this response within the building, but there will certainly be no objection within the intelligence community. You may want to notify Marshall later, informally.

ACTION RECOMMENDED: Signature on letter opposite.

### 3 Enclosures:

1 - 2 Jan Memo for Marshall frm Graham  
2 - 28 Dec 73 Memo for Graham frm [redacted]  
3 - 20 Dec 73 memo for Graham frm Marshall

DCI/IC-74-1208

January 2, 1974

MEMORANDUM FOR: Mr. A. W. Marshall

SUBJECT: Review of Intelligence Support  
on Yugoslavia

Andy:

Reference your memo on the same subject, please send   
around to see  on my staff. We will assume responsibility for advising Ken Kerst on the matter.

STA

SIGNED

Daniel O. Graham  
Major General, USA  
Deputy to the DCI for the  
Intelligence Community

DOGraham/mjn/2Jan74

orig A. W. Marshall, Director of Net Assessment, OSD

1 D/DCI/IC

① D/PRG/IC

1 IC registry

28 December 1973

MEMORANDUM FOR GENERAL GRAHAM

STAT

FROM:

1. Reference the memorandum to you from A. W. Marshall on 20 December concerning a review of intelligence support on Yugoslavia: It is my understanding that the IC Staff has no further interest in this review and in effect signed off last fall. I have heard from OCI, however, that Pickett was dissatisfied with the initial effort and has sought to reactivate the whole project. In fact, Pickett charged OCI with doing the job all over again. I have examined OCI's folder concerning this matter and established to my satisfaction that the charge to OCI (to redo the project) was decided upon only by Pickett and Ken Kerst at INR. I thus advised OCI-- which was understandably reluctant to go through the whole time-consuming exercise again--to indicate to Pickett that it had no plans to proceed any further at this time. I gather that this note from Marshall to you follows OCI's notice to this effect to Pickett. In other words, Pickett was rebuffed and squawked to Marshall.

2. I do not think IC Staff should assume responsibility for reinstituting this review. The initial decision here to let the matter rest was, I think, correct. I therefore urge you to respond to Marshall's memo negatively. I will be happy to draft such a response and to inform Ken Kerst of our views if you concur in this recommendation.

Attachment -- Marshall note

STAT

cc:

STAT



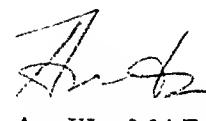
OFFICE OF THE SECRETARY OF DEFENSE  
WASHINGTON, D. C. 20301

December 20, 1973

MEMORANDUM FOR MAJOR GENERAL D. O. GRAHAM

SUBJECT: Review of Intelligence Support  
on Yugoslavia

Pickett will be departing the NSC Staff to join my office at the beginning of January. As we discussed in October it is necessary that the IC Staff assume responsibility for advising Ken Kerst at INR on the conduct of the Yugoslavia Review. Chip is prepared to brief whomever you designate to take the action on this project. It would be helpful if the transfer could take place by the first week in January.

  
A. W. MARSHALL  
Director, Net Assessment